

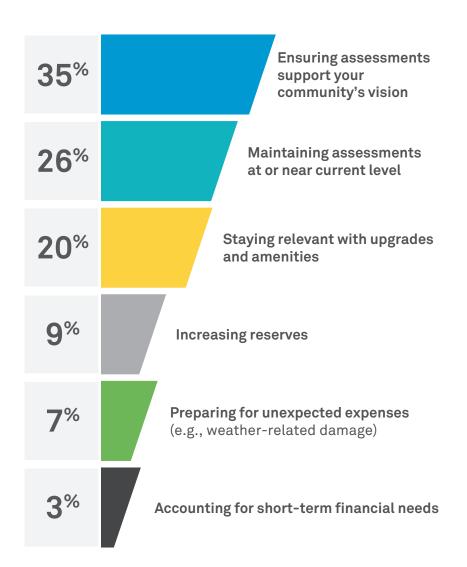
What Do Board Members Think?

In our 2019 HOA Budget Survey, board members answered 10 questions all about budget, reserve studies, assessments and their financial goals. Do their responses match up with yours? Read on to see their answers.









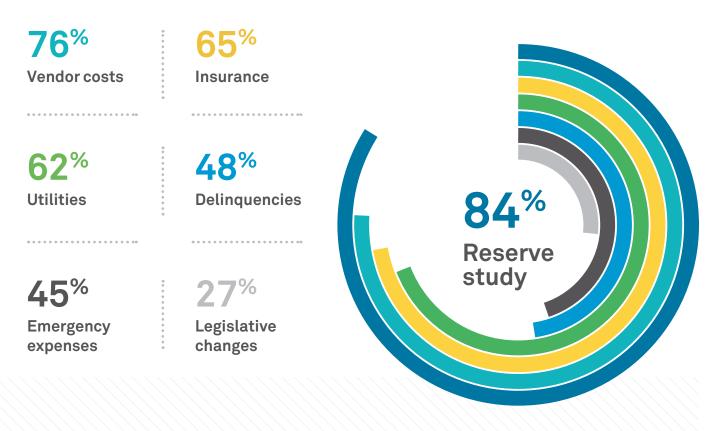
MIXED MESSAGES:

Good news! 33% of Arizona board members want to ensure that assessments support their community's vision. But another 33% said they want to keep assessments the same, which can actually harm your community over time.

Read 5 Surprising Reasons to Raise Your Assessments to learn more:

http://bit.ly/Raise-Dues-AZ.





RESERVES ARE KING...

But don't forget to review more unexpected line items, like legislative changes. For instance, a new minimum wage law can cause your vendor costs to increase and deal a major blow to your budget if you are unprepared for it.



1% Technology

Capital improvements (e.g., amenity enhancements, LED upgrades, etc.)

Insurance

12%

Preventative maintenance (e.g., roofing, pool resurfacing, etc.)

27%

Staffing costs (e.g., wages and benefits)

52%
Landscaping

TIP:

Landscaping can make or break your annual budget. Work with a landscaping specialist or firm to ensure your landscape is not only cost-effective, but also sustainable (keeping climate and seasons in mind). Your management company can refer you to experts.





Yes. We are kept in the loop on everything.



No. I wish we knew more.



Not sure.



For the most part. We hear the most important information.



We get lots of information, but we're not sure how accurate it is.



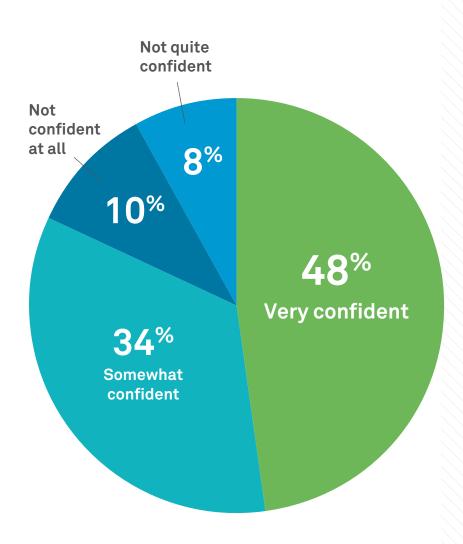
We don't get information very often, but it's accurate.

IN THE DARK?

Having access to accurate and complete information can mitigate risk and help your board make better decisions. Make sure your management company is providing you with detailed expense reports, vendor contracts and historical budget data, to start.

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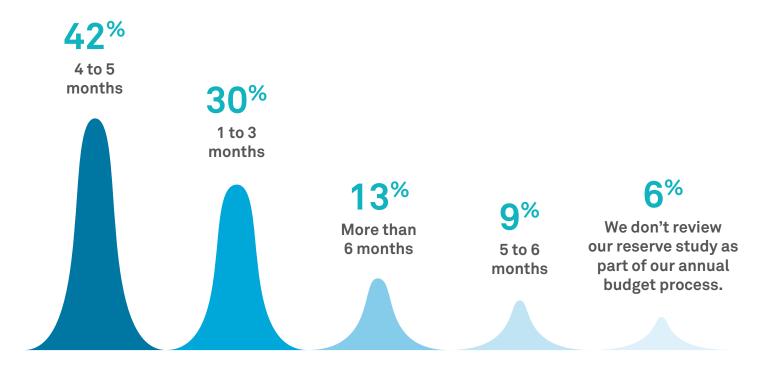




LOOKING GOOD!

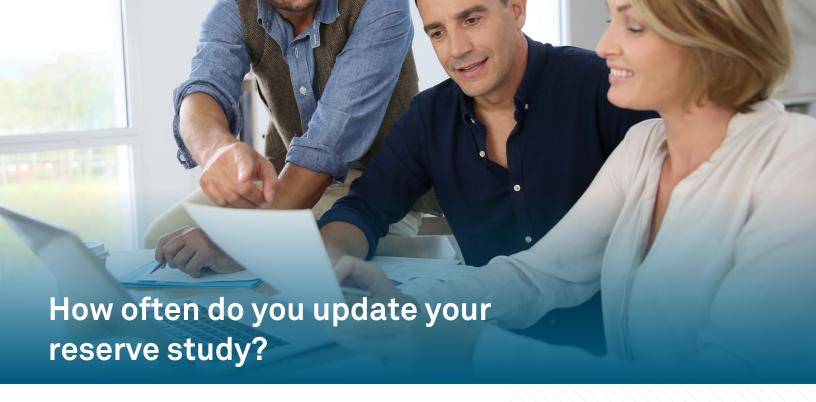
Mearly 50% of board
members said they are very
confident in their returns —
compared to just 28% in 2018:
http://bit.ly/AZ-BudgetResults-18. Work with your
HOA financial services provider
to review and optimize your
reserve funds on an annual
basis. See more ways to
optimize reserve fund
returns: http://bit.ly/ReserveReturns-AZ

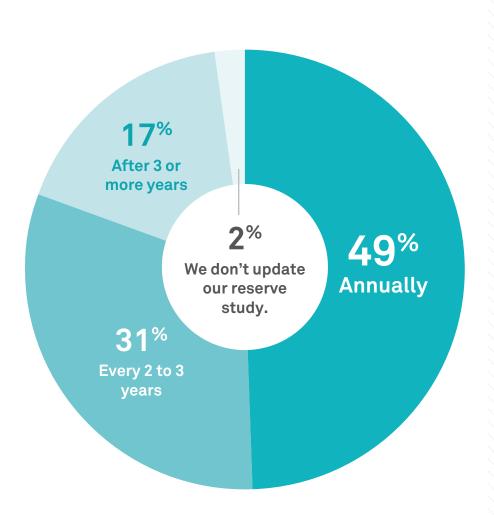




CHECKING IN:

While Arizona doesn't have a legal mandate for an annual budget or reserve study review, it's critical to review your reserve study on an annual basis to maintain a healthy budget and prevent future special assessments.



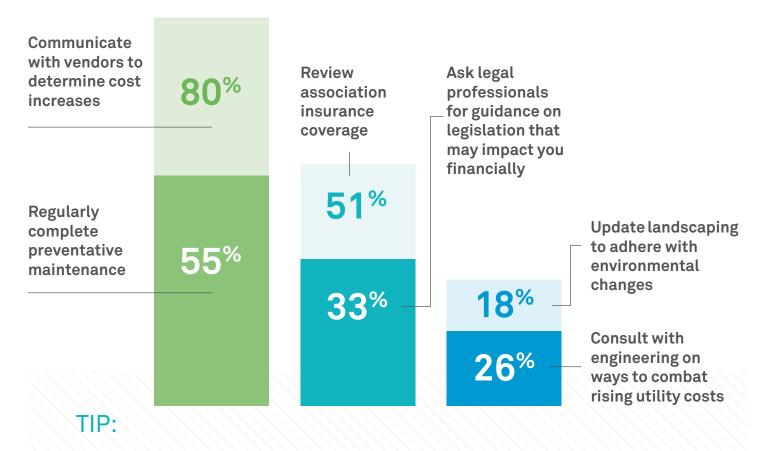


GREAT NEWS!

Compared to 2018, more board members are updating their reserve studies on an annual basis this year (49% in 2019 versus 32% in 2018).

Make sure your reserve study takes into account accurate useful life and economic changes.





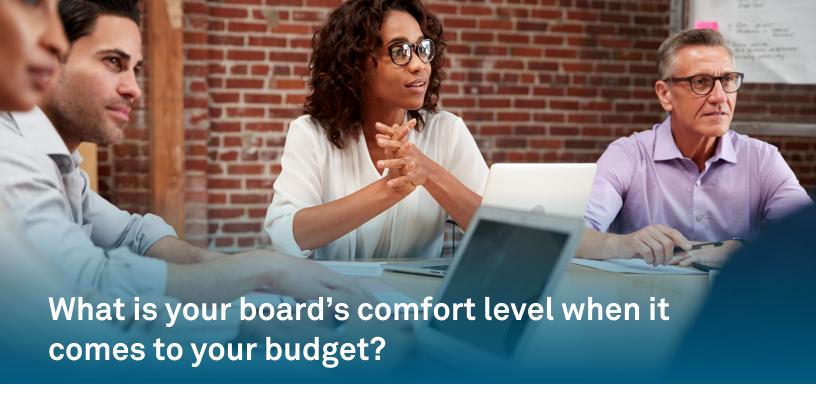
Communicating with trusted vendors can help your board plan for future expenses, but don't rely on them *exclusively*. A third-party vendor will not have the same stake in your association's financial state and continued growth as your management company.

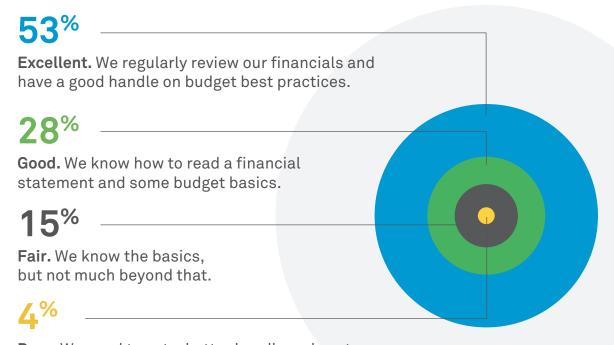


63% **Budgeting for maintenance** and capital improvements Cost-containment **58**% strategies 49% **Annual budget basics** Communicating 43% assessment increases Role of manager in 38% budget planning Reserve fund **37**% investments Association **26**% insurance Fraud and embezzlement **15**% prevention

HOT TOPIC:

58% of Arizona board members are interested in learning about cost-containment strategies. Where do you start? Read a helpful article, 4 Cost-Saving Strategies to Keep HOA Assessments Stable: http://bit.ly/HOA-Cost-Save-AZ.





Poor. We need to get a better handle on how to read our financials and identify red flags.

WORKING KNOWLEDGE:

A solid knowledge of HOA financials can help you make good decisions for your community. If you're not comfortable with financials, attend a training seminar or schedule a meeting with your management company's financial team to get up to speed.

About FirstService Residential

FirstService Residential is North America's property management leader, partnering with 8,000 communities across the U.S. and Canada. HOAs, community associations, condos and strata corporations rely on our extensive experience, resources and local expertise to maximize their property values and enhance their residents' lifestyles. Dedicated to making a difference, every day, we go above and beyond to deliver exceptional service. FirstService Residential is a subsidiary of FirstService Corporation (FSV), a North American leader in the property services sector. Find out how we can help your community thrive.

For more information, visit www.fsresidential.com/arizona.



Read Case Studies

See what other great associations are doing differently. Read the latest association case studies here: http://bit.ly/Success-Stories-AZ

Questions? Contact me today.

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